PERFORMANCE AND FINANCE REVIEW

Quarterly Monitoring Sheets – 2009/10 Quarter 3



Policy and Regeneration, London Borough of Brent Tel: 020 8937 1030 Fax: 020 8937 1050 pru@brent.gov.uk





Appendix A	General Fund Service - Financial, activity and performance monitoring for each of the council's main service areas:

This report sets out performance, finance and activity information

A1 A Great Place A2 A Borough of Opportunity

A3 One Community
A4 Building Our Capacity (part of One Community)

Appendix B Capital Programme monitoring for each of the council's main service areas:

B1 Children and Families
B2 Environment and Culture
B3 Housing and Community Care
B4 Corporate
B5 Business Transformation

Appendix C Housing Revenue Account

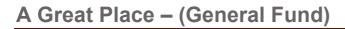
Appendix D Local Area Agreement (LAA)

D1 LAA part 1 D2 LAA part 2

Appendix E Budget Summary

Appendix F Vital Signs exception report

'Low risk' performance indicator – this means the target is either being met or exceeded 'Medium risk' performance indicator - this means performance is not being met but is within set tolerance of the target 'High risk' performance indicator - this means the target is not being met and performance is not within set tolerance of the target

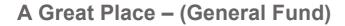




Budget					
	A	A Safe Plac	e		
Unit	2008/09 Outturn £000	2009/10 Budget £000	2009/10 Forecast £000	2009/10 (Under)/Over Spend £000	Alert
Community safety	1,150	1,154	1,154	0	*
	A Clea	n and Gree	n Place		
Unit	2008/09 Outturn £000	2009/10 Budget £000	2009/10 Forecast £000	2009/10 (Under)/Over Spend £000	Alert
Unit					
Environment Directorate	2,232	2,678	2,577	(101)	*
Arts & Learning	6,737	6,694	6,878	184	_
Parks	3,150	3,459	3,440	(19)	*
Sports	2,686	2,839	2,891	52	A
Streetcare	26,348	25,439	25,416	(23)	*
Transportation	(17)	0	(39)	(39)	*
Total excluding units	41,136	41,109	41,245	54	<u> </u>
Units (Including Parking)	7,318	7,253	8,347	1,094	<u> </u>
Total	48,454	48,362	49,510	1,148	<u> </u>

Activity

A Great Place			
	Year to Date Target	Year to Date Actual	Alert
PFR EC1 External income from planning	938000.00	1125000.00	*
PFR EC2 Land charge searches income	346000.00	295000.00	
PFR EC3 Percentage of waste recycled	29.90	32.10	*
PFR EC4 Waste disposal tonnage incurring section 52(9) charges	78286.00	65480.00	*
PFR EC5 BVPI recycled tonnage eligible for recycling credits	11204.00	12066.00	*
PFR EC6 Expenditure on potholes and patching	945769.00	996867.00	
PFR EC7 Number of CCTV & Parking Control Notices issued	88803.00	73977.00	A
PFR EC8 Percentage of PCN and CCTV income collected at a discounted rate	48.50	46.20	
PFR EC9 On-street meter income	2250000.00	2403927.00	*





Performance

A Great Place: A Safe Place											
	YTD Actual	YTD Target	Alert	Distance between Actual & Target	Performance previous period		DOT	Annual target	Good performance is?		
	1.71	1.43		0.28	0.13	0.11	*	1.91	Smaller is Better		
■ NI016 Serious acquisitive crime rate	21.42	22.79		-1.36	2.11	2.50	*x	30.40	Smaller is Better		
■ NI028 Serious knife crime rate	1.45	1.32		0.13	0.12	0.18	*x		Smaller is Better		
⊞ NI029 Gun crime rate	0.48	0.30		0.18	0.06	0.03	V	0.41	Smaller is Better		
⊕ CS CPS01 D % of ineffective/cracked cases	?	26.30	?	?	16.67	?	?	26.30	Smaller is Better		
		A Great I	Place:	A Clean and	Green Place						
	YTD Actual	YTD Target	Alort	Actual &	Performance previous period		DOT	Annual Target	Good Performance Is?		
■ NI157a Processing of major applications within 13 weeks	75.00	70.00	*	5.00	80.00	55.56	*x	70.00	Bigger is Better		
■ NI157b Processing of minor applications within 8 weeks	83.47	75.00	*	8.47	86.09	84.40	*x	75.00	Bigger is Better		
■ NI157c Processing of other applications within 8 weeks	90.42	85.00	*	5.42	91.57	89.53	*x	85.00	Bigger is Better		
■ NI191 Residual household waste per household	506.50	564.30	*	-57.80	166.83	165.40	*	1875.40	Smaller is Better		
NI192 Percentage of household waste sent for reuse, recycling and composting	29.30	31.30		-0.30	31.01	29.30	*x	30.00	Bigger is Better		

Risk

Reduced income - The recession has seen a general deterioration in income across Environment & Culture. This is particularly significant in Parking and Land Charges.

Land charges - There are issues over what can be legally charged.

Please note that no information has been received from the CPS (18th Jan.).



Budget											
A Safe Place											
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Community safety	1,150	1,154	1,154	0	*						
	A Clea	n and Gree	n Place								
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Unit											
Environment Directorate	2,232	2,678	2,577	(101)	*						
Arts & Learning	6,737	6,694	6,878	184	_						
Parks	3,150	3,459	3,440	(19)	*						
Sports	2,686	2,839	2,891	52	<u> </u>						
Streetcare	26,348	25,439	25,416	(23)	*						
Transportation	(17)	0	(39)	(39)	*						
Total excluding units	41,136	41,109	41,245	54	A						
Units (Including Parking)	7,318	7,253	8,347	1,094	A						
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Activity

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PFR EC7 Number of CCTV & Parking Control Notices issued	88803.00	73977.00	_
PFR EC8 Percentage of PCN and CCTV income collected at a discounted rate	48.50	46.20	
PFR EC9 On-street meter income	2250000.00	2403927.00	*

Duplicated for viewing convenience.



Performance									
		-				1			
	9.84	11.00	*	-1.16	6.83	12.95	*x	11.00	Smaller is Better
	16.18	22.00	*	-5.82	22.15	9.97	*	22.00	Smaller is Better
■ NI195c Improved street and environmental cleanliness (graffiti)	15.00	7.00	A	8.00	17.78	12.13	*	7.00 5	Smaller is Better
	3.00	2.00	Δ	1.00	3.00	3.00	→	2.00	Smaller is Better
		A G	reat F	Place: A Livel	y Place				
	YTD Actual	YTD Target	Alert	Actual &	Performance previous period	Performance this period	DOT	Annual target	Good performance is
⊕ EC LAH L 01 D Active Borrowers as a % of Popn	15.92	19.40	Δ	-1.24	13.36	15.92	٧	21.00	Bigger is Better
EC LAH L 07a D No of physical visits to the Library per 1000 population	4670.45	4500.00	*	122.73	1560.90	1547.73	*x	6000.00	Bigger is Better
EC SP33 No of sports visits by young people to council-owned facilities (incl courses)	92858.00	82305.00	*	16357.00	37125.00	21631.00	×	109740.00	Bigger is Better

Risk

Libraries – The number of active borrowers is improving now that the refurbishments have been completed but at a slower rate than anticipated. Physical visits to Brent libraries remains high indicating that visits may be due to gain access to the internet and local information.

Please note that NI195 parts a, b, and c are reported every 4 months instead of every quarter. The figures are for Aug - Nov 2009.





Budget											
Local Employment and Enterprise											
Unit	2008/09 Outturn £000	2009/10 Budget £000	2009/10 Forecast £000	2009/10 (Under)/Over Spend £000	Alert						
Working Neighbourhood Fund	0	1,342	1,342	0	*						
Health a	nd Well Be	ing and He	lp when you r	need it							
Unit	2008/09 Outturn £000	2009/10 Budget £000	2009/10 Forecast £000	2009/10 (Under)/Over Spend £000	Alert						
Unit											
Older People	39,012	37,367	36,487	(880)	*						
Learning Disability Unit	18,839	18,430	19,225	795	<u> </u>						
Physical Disability Unit	12,578	13,818	14,021	203	A						
Mental Health Unit	9,008	8,795	9,387	592	_						
Directorate, Policy and Finance	6,102	6,969	6,469	(500)	*						
Voluntary Sector	2,150	2,171	2,051	(120)	*						
Total	87,689	87,550	87,640	90	A						

Activity

A Borough of Opportunity								
	Year to Date Target	Year to Date Actual	Alert					
PFR HCC1 Older people - hours of homecare (total)	472500.00	492599.00	A					
PFR HCC10 Number of people getting direct payments	1491.00	1414.00						
PFR HCC2 Physical disabilities - number in residential placements	37.50	43.00	A					
PFR HCC3 Physical disability - hours of homecare (total)	92250.00	77641.00	*					
PFR HCC4 Mental health - number in residential placements	71.25	101.00	A					
PFR HCC5 Mental health - hours of homecare (total)	75.00	144.00	A					
PFR HCC6 Learning disability - number in residential and nursing placements	124.00	193.00	A					
PFR HCC7 Learning disability - hours of homecare (total)	18750.00	18362.00						
PFR HCC8 Older people - number in residential and nursing placements	576.00	618.00	A					
PFR HCC9 Meals on Wheels - number delivered	111857.00	103964.00						

A Borough of Opportunity – (General Fund)



Performance

A Borough of Opportunity: Local Employment & Enterprise									
		YTD Target		Distance between	'	Performance	DOT	Annual target	Good performance is?
	69.80	67.00	*	2.80	71.30	69.80	*X	66.00	Bigger is Better
REG 60a CC rate Brent REG 70a LTU CC rate Brent	5.10 16.80			0.30 -1.20		5.10 16.80	∜ ½		Smaller is Better Smaller is Better
	Į.	A Borough of	Орро	rtunity: Healt	h and Wellbe	ing			
	YTD Actual	YTD Target	Alert	Distance Between Actual & Target	Performance Previous Qtr	Performance This Qtr	DOT	Annual Target	Good Performance Is?
■ NIO40 Number of drug users recorded as being in effective treatment	?	1120.00	?	?	?	?	?	?	Bigger is Better
■ NI150 Adults receiving secondary mental health services in employment	8.95	8.00	*	0.95	9.16	8.95	*x	8.00	Bigger is Better

Risk

Employment – Although employment levels are good, the recession is expected to have an impact on the claimant count and disability employment in Brent.

Please note that NIs 151, 153 and 173 have been discontinued nationally due to persistent inaccuracies noted by the Department for Work and Pensions. These may be reinstated or replaced in the future but no decision has yet been made. Until then they have been removed from the scorecard.

NI 40 data is unavailable at present (PCT) although a target has now been provided.

A Borough of Opportunity continued – (General Fund)



			d Enterprise		
Unit	2008/09 Outturn £000				Alert
Working Neighbourhood Fund	0	1,342	1,342	0	*
Health	and Well Be	ing and He	lp when you n	eed it	
Unit	2008/09 Outturn £000	2009/10 Budget £000	2009/10 Forecast £000	2009/10 (Under)/Over Spend £000	Alert
Unit				13333	
Older People	39,012	37,367	36,487	(880)	*
Learning Disability Unit	18,839	18,430	19,225	795	A
Physical Disability Unit	12,578	13,818	14,021	203	A
Mental Health Unit	9,008	8,795	9,387	592	4
Directorate, Policy and Finance	6,102	6,969	6,469	(500)	*
Voluntary Sector	2,150	2,171	2,051	(120)	*
Total	87,689	87,550	87,640	90	_

Activity

A Borough of Opportunity							
	Year to Date Target	Year to Date Actual	Alert				
PFR HCC1 Older people - hours of homecare (total)	472500.00	492599.00	_				
PFR HCC10 Number of people getting direct payments	1491.00	1414.00					
PFR HCC2 Physical disabilities - number in residential placements	37.50	43.00	_				
PFR HCC3 Physical disability - hours of homecare (total)	92250.00	77641.00	*				
PFR HCC4 Mental health - number in residential placements	71.25	101.00	_				
PFR HCC5 Mental health - hours of homecare (total)	75.00	144.00	_				
PFR HCC6 Learning disability - number in residential and nursing placements	124.00	193.00	_				
PFR HCC7 Learning disability - hours of homecare (total)	18750.00	18362.00					
PFR HCC8 Older people - number in residential and nursing placements	576.00	618.00	A				
PFR HCC9 Meals on Wheels - number delivered	111857.00	103964.00					

Duplicated for viewing convenience.

A Borough of Opportunity continued – (General Fund)



Performance

	А	Borough of C	pport	tunity: Help V	Vhen You Nee	ed It			
	YTD Actual	YTD Target	Alert	Distance Between Actual & Target	Performance previous period	Performance this period	DOT	Annual Target	Good Performance Is?
	12.91	13.38	•	-0.47	12.40	12.91	٧	15.00	Bigger is Better
■ NI131 Delayed transfers of care	7.00	13.00	*	-6.00	8.72	7.00	*/	13.00	Smaller is Better
■ NI132 Timeliness of social care assessment (all adults)	62.83	75.00	Δ	-12.17	62.60	62.83	٧	75.00	Bigger is Better
NI133.09 Timeliness of social care packages following assessment (all Adults 18+)	87.22	95.00	•	-7.78	73.72	87.22	٧	95.00	Bigger is Better
NI135 Carers receiving needs assessment or review and a specific carer's service, or advice & inf.	17.76	19.40	•	-1.64	6.32	17.76	٧	24.60	Bigger is Better
■ NI136 People supported to live independently through social services (all adults)	2976.74	3500.00	A	-523.26	2568.23	2976.74	٧	3500.00	Bigger is Better
NI141 Percentage of vulnerable people achieving independent living	?	77.00	?	?	81.18	?	?	77.00	Bigger is Better
NI142 Number of vulnerable people who are supported to maintain independent living	?	96.00	?	?	97.86	?	?	96.00	Bigger is Better
	5.89	6.00	•	-0.11	4.84	5.89	٧	8.00	Bigger is Better
NI149 Adults in contact with secondary mental health services in settled accommodation	78.08	52.00	*	26.08	70.11	78.08	٧	52.00	Bigger is Better

Risk

Delayed discharges – Brent has the highest figures in London. Additional resources are required to improve the situation.

Learning and physical disabilities - These were areas of overspend in 2008/09 and the pressures are continuing into 2009/10.

There are issues over achieving the targets for supported living in Mental Health which is leading overspends.

Performance figures for NIs 141 and 142 were unavailable at the time of writing this report (Housing and Community Care).



Budget										
Settled Homes										
Unit	2008/09 Outturn £000	2009/10 Budget £000	2009/10 Forecast £000	2009/10 (Under)/Over Spend £000	Alert					
Housing Benefit Deficit	500	500	500	0	*					
Advice Centres	743	728	728	0	*					
Housing Resource Centre	4,260	4,075	4,075	0	*					
Private Housing Information Unit	650	2,065	2,065	0	*					
Private Housing Services	1,119	1,103	1,103	0	*					
Supporting People	228	(274)	(274)	0	*					
Temporary Accommodation	4,792	3,212	3,212	0	*					
Other Housing Services	2,696	2,727	2,727	0	*					
Total	14,988	14,136	14,136	0	*					
	Ear	rly Exceller	nce							
Unit	2008/09 Outturn £000	2009/10 Budget £000	2009/10 Forecast £000	2009/10 (Under)/Over Spend £000	Alert					
Achievement & Inclusion	30,782	29,623	29,912	289	<u> </u>					
Social Care	33,266	33,890	35,247	1,357	_					
Finance & Performance	5,578	6,870	7,211	341	A					
Strategy & Partnerships	7,877	9,284	8,247	-1,037	*					
Schools and Dedicated School Grants	(19,155)	(20,406)	(20,406)	0	*					
Total	58,348	59,261	60,211	950						

Activity

One Community			
	Year to Date Target	Year to Date Actual	Alert
PFR CF 11 SEN transport expenditure	2580000.00	2467000.00	
PFR CF1 Number of children placed with independent foster agencies (average)	100.00	125.00	_
PFR CF10 Number of children in placements who are unaccompanied asylum seekers	38.00	42.00	_
PFR CF2 Number of children placed with in-house foster agencies (average)	102.00	83.00	A
PFR CF3 Number of children placed in residential care (average)	50.67	51.00	A
PFR CF4 Number of children placed for adoption (average)	12.00	9.33	_
PFR CF5 Number of children placed with relatives/friends (average)	65.00	43.67	_
PFR CF6 Number of children placed with parents (average)	19.00	15.67	_
PFR CF7 Number of children in other placements (average)	1.67	0.67	*
PFR CF8 Monthly placement costs - External Provision (average)	3213127.00	3543810.67	A
PFR HCC13 Private sector dwellings returned to use or demolished	112.50	109.00	
PFR HCC14 Number of non-LA owned vacant dwellings returned to occupation or demolished	600.00	527.00	_
PFR HCC15 Number of affordable homes constructed	343.50	282.00	A

One Community – (General Fund)

YTD Actual YTD Target Alert



Good performance is?

Per	forma	nce
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				Target	,				
■ BV064.02 Number of non LA owned vacant dwellings returned to occupation or demolished	636.00	730.00	•	-94.00	215.00	191.00	*x	950.00	Bigger is Better
BV212.05 D Average time to re-let	27.37	27.00		0.37	26.31	27.54	*x		Smaller is Better
 ⊕ BV214.05 D Repeat homelessness ⊕ NI155 Number of affordable homes 	0.00			-1.00	0.00	0.00	→		Smaller is Better
delivered (gross)	282.00	358.00	A	-76.00	124.00	129.00	*/	458.00	Bigger is Better
■ NI156 Number of households living in Temporary Accommodation	3213.00	3573.00	•	360.00	3439.00	3213.00	V	3485.00	Smaller is Better
		One Co	mmunity	: Early Ex	cellence				
	YTD Actual	YTD Target	Alert		Performance Previous Qtr	Performance This Qtr	DOT	Annual Target	Good Performance Is?
NIO44i Ethnic composition of offenders on Youth Justice System disposals (white)	26.10	25.00	A	1.10	21.00	26.10	*x	?	Smaller is Better
NIO44ii Ethnic composition of offenders on Youth Justice System disposals (mixed)	12.60	25.00	*	-12.40	8.40	12.60	*x	?	Smaller is Better
NIO44iii Ethnic composition of offenders on Youth Justice System disposals (black or black british)	39.60	25.00	A	14.60	41.00	39.60	*	?	Smaller is Better
NIO44iv Ethnic composition of offenders on Youth Justice System disposals (asian or asian british)	12.60	25.00	*	-12.40	10.20	12.60	* x	?	Smaller is Better
NIO44v Ethnic composition of offenders on Youth Justice System disposals (chinese/other)	1.80	25.00	*	-23.20	0.90	1.80	*x	?	Smaller is Better
 NIO45 Young offenders engagement in suitable education, employment or training 	84.90	?	!	!	87.50	82.20	*x	90.00	Bigger is Better
NI061 Timeliness and stability of adoption of looked after children	46.67	54.00	A	-7.33	50.00	40.00	*x	54.00	Bigger is Better

One Community: Settled Homes

between Performance Performance Actual & previous Qtr this Qtr

Risk

Temporary accommodation - Central government agreement is required in order to convert temporary accommodation leases into settled accommodation.

Affordable homes – although there is a delay with the delivery of some projects this quarter this is not expected to affect the overall number of units delivered this year.





Budget					
	S	ettled Home	es		
Unit	2008/09 Outturn £000	2009/10 Budget £000	2009/10 Forecast £000	2009/10 (Under)/Over Spend £000	Alert
Housing Benefit Deficit	500	500	500	0	*
Advice Centres	743	728	728	0	*
Housing Resource Centre	4,260	4,075	4,075	0	*
Private Housing Information Unit	650	2,065	2,065	0	ķ
Private Housing Services	1,119	1,103	1,103	0	*
Supporting People	228	(274)	(274)	0	*
Temporary Accommodation	4,792	3,212	3212	0	*
Other Housing Services	2,696	2,727	2,727	0	*
Total	14,988	14,136	14,136	0	*
	Ea	rly Exceller	nce		
Unit	2008/09 Outturn £000	2009/10 Budget £000	2009/10 Forecast £000	2009/10 (Under)/Over Spend £000	Alert
Achievement & Inclusion	30,782	29,623	29,912	289	4
Social Care	33,266	33,890	35,247	1,357	A
Finance & Performance	5,578	6,870	7,211	341	<u> </u>
Strategy & Partnerships	7,877	9,284	8,247	(1,037)	*
Schools and Dedicated School Grants	(19,155)	(20,406)	(20,406)	0	*
Total	58,348	59,261	60,211	950	A

Activity (Early Excellence)

One Community			
	Year to Date Target	Year to Date Actual	Alert
PFR CF 11 SEN transport expenditure	2580000.00	2467000.00	
PFR CF1 Number of children placed with independent foster agencies (average)	100.00	125.00	_
PFR CF10 Number of children in placements who are unaccompanied asylum seekers	38.00	42.00	_
PFR CF2 Number of children placed with in-house foster agencies (average)	102.00	83.00	_
PFR CF3 Number of children placed in residential care (average)	50.67	51.00	A
PFR CF4 Number of children placed for adoption (average)	12.00	9.33	_
PFR CF5 Number of children placed with relatives/friends (average)	65.00	43.67	_
PFR CF6 Number of children placed with parents (average)	19.00	15.67	_
PFR CF7 Number of children in other placements (average)	1.67	0.67	*
PFR CF8 Monthly placement costs - External Provision (average)	3213127.00	3543810.67	_
PFR HCC13 Private sector dwellings returned to use or demolished	112.50	109.00	
PFR HCC14 Number of non-LA owned vacant dwellings returned to occupation or demolished	600.00	527.00	A
PFR HCC15 Number of affordable homes constructed	343.50	282.00	_

Duplicated for viewing convenience.

One Community continued – (General Fund)



Performance (Early E	xceller	ice con	tinu	ed)						
NI062 Stability of placements of looked after children: number of moves	6.43	7.00		-0.57	5.68	12.00	**	13.00	Smaller is Better	
NI063 Stability of placements of looked after children: length of placement	65.73	78.00	A	-12.27	67.50	64.00	**	78.00	Bigger is Better	
■ NIO65 Children becoming the subject of a Child Protection Plan for a second or subsequent time ■ NIO65 Children becoming the subject to the subject	16.37	10.00	A	6.37	18.75	17.65	n/a	10.00	Plan is Best	
■ NI066 Looked after children cases which were reviewed within required timescales	98.93	97.00	*	1.93	99.00	99.05	٠	97.00	Bigger is Better	
■ NI067 Percentage of child protection cases which were reviewed within required timescales	99.78	97.00	*	2.78	100.00	100.00	-	97.00	Bigger is Better	
■ NI103a Special Educational Needs - statements issued within 26 weeks excluding exceptions	87.29	90.00		-2.71	85.45	86.96	v	90.00	Bigger is Better	
★ xNI111 First time entrants to the Youth Justice System aged 10 - 17	37.00	100.00	*	-63.00	67.00	37.00	*	229.00	Smaller is Better	
■ NI114 Rate of permanent exclusions from school	0.07	0.90	*	-0.83	0.01	0.02	*x	1.20	Smaller is Better	
NI117 16 to 18 year olds who are not in education, employment or training (NEET)	4.30	6.50	*	-2.20	4.90	4.30	v	6.50	Smaller is Better	
© CF SS CYP3.08.4 D % of Sec school aged children who waited 6 weeks or more for a sch place after reg	20.70	0.00	A	20.70	36.50	20.70	v	0.00	Smaller is Better	
⊕ CYP3.08.2 Di % of children who waited more than 6 weeks for a primary school place after registrat	40.00	0.00	A	40.00	12.00	40.00	*x	0.00	Smaller is Better	
⊕ CF/VS09.1 % of qualified social workers permanently employed	71.30	73.33		-2.04	73.00	74.89	•	100.00	Bigger is Better	
■ CF/VS09.2 % of direct payments for disabled children	59.33	43.33	*	16.00	64.00	63.00	*x	50.00	Bigger is Better	
CF/VS09.3 No. of families attending the 10 week MEND programme (childhood obesity)	21.00	21.00	*	0.00	11.00	29.00	v	84.00	Bigger is Better	

Risk

School places – Brent Children and Families continues to monitor demand and vacancies in the borough in order to increase capacity where needed.

Looked After Children - This was an area of overspend in 2008/09 and the pressures are continuing into 2009/10. The numbers of looked after children has been increasing and peaked in July though has come down in recent months. However, an increasing proportion of children are being cared for by independent foster agencies rather than in-house.

Children with disabilities - This was an area of overspend in 2008/09 and the pressures are continuing into 2009/10. There are increasing numbers of direct payments.

One Community continued – (General Fund)



Business Transformation	2008/09 Outturn £000	2009/10 Budget £000	2009/10 Forecast £000	2009/10 (Under)/Over Spend £000	Alert
Information Technology	485	822	822	0	*
One Stop Service	5,165	5,735	5,735	0	*
People Centre	572	13	240	227	
Human Resources	3,700	3,900	3,870	(30)	*
Total	9,922	10,470	10,667	197	
	0,022	10,110	10,007		
Central Units	2008/09 Outturn £000	2009/10 Budget £000	2009/10 Forecast £000	2009/10 (Under)/Over Spend £000	Alert
Chief Executive's Office	646	733	733	0	*
Communications and Diversity	2,621	2,573	2,540	(33)	*
Legal and Democratic (Including RNS)	1,763	1,631	1,445	(186)	*
Policy and Regeneration	2,197	2,035	2,035	0	*
Other Corporate	(15)	25	25	0	*
Total .	7,212	6,997	6,778	(219)	*
Finance & Corporate Resources	2008/09 Outturn £000	2009/10 Budget £000	2009/10 Forecast £000	2009/10 (Under)/Over Spend £000	Alert
Financial Services	3,601	3,629	3,828	194	_
Revenue and Benefits	4,262	4,264	4376	112	_
Property and Asset Management	(657)	(427)	(403)	24	_
Housing Benefit Subsidy		(1,783)	(1,783)	0	_
Facilities Management	232	128	(185)	(313)	*
Total	7,438	5,811	5,833	22	_ 🔺
Activity					
	One Commu	ınity - Buildin	g our Capacity Year to Date	Year to Date	
PFR CC1 Council tax	collection (%	net debt	Target 83.4	Actual	
collected) PFR CC2 Housing be	nefit overnavm	ent recovery	3000.0		
PFR CC3 Number of PFR CC4 Number of	active network	users	3200.0	3200.00 2984.00	
network PFR HCC16 Number (•		10350.0	10350.00 10153.00 • 262028.00 !	
PFR HCC17 Number (One Stop Shop PFR HCC17 Number of calls answered by the call				
<u>centre</u>	114771.0	? 973597.00 114771.00 114279.00			
PFR CC12 Council ta	PFR CC13 No. of new council tax/housing benefit				
PFR CC13 No. of nev	v council tax/h	ousing benefi	<u> </u>	? 2936.00 !	
PFR CC13 No. of new claimants PFR CC14 No. of per equivalents) - Excludir	manent staff (ng schools	Fulltime		? 2936.00 !	
PFR CC13 No. of new claimants PFR CC14 No. of per equivalents) - Excludir PFR CC15 Cost of per Excluding schools	manent staff (ng schools ermanent staff	Fulltime (Headcount)	_		1
PFR CC13 No. of new claimants PFR CC14 No. of per equivalents) - Excludir PFR CC15 Cost of per	manent staff (ng schools ermanent staff	Fulltime (Headcount)	_	? ? ??	ř
PFR CC13 No. of new claimants PFR CC14 No. of per equivalents) - Excludir PFR CC15 Cost of per Excluding schools PFR CC16 Cost of per PFR CC16 No. of per PFR CC16	manent staff (ng schools ermanent staff ermanent staff	Fulltime (Headcount) - Excluding	-	? ? ? ? 3159.00 ! 0 92988.00	

One Community continued – (General Fund)



Performance	erformance										
Corporate Complaints: Children and Families											
	YTD Actual	YTD Target	Alert	Distance between Actual & Target	Performance previous Qtr	Performance this Qtr	DOT	Annual target	Good performance is?		
CC CMP1 D % of complaints escalated from stage 1 to stage 2	2.33	15.00	*	-12.67	3.00	2.00	*	20.00	Smaller is Better		
⊕ CC CMP2 D % of stage 1 complaints responses in time	55.33	85.00	_	-29.67	50.00	48.00	*x	85.00	Bigger is Better		
		Corporat	e con	mplaints: Envi	ironment and	Culture					
	YTD Actual	YTD Target	Alert	Distance between Actual & Target	Performance previous Qtr	Performance this Qtr	DOT	Annual target	Good performance is?		
⊕ CC CMP1 D % of complaints escalated from stage 1 to stage 2	13.19	15.00	*	-1.81	12.81	11.89	*	15.00	Smaller is Better		
⊕ CC CMP2 D % of stage 1 complaints responses in time	80.91	85.00		-4.09	83.16	70.08	**	85.00	Bigger is Better		
		Corporate co	mplai	nts: Finance	and Corporat	e Resources					
	YTD Actual	YTD Target	Alert	Distance between Actual & Target	Performance previous Qtr	Performance this Qtr	DOT	Annual target	Good performance is?		
⊕ CC CMP1 D % of complaints escalated from stage 1 to stage 2	12.50	?	1	!	?	9.09	?	?	Smaller is Better		
⊕ CC CMP2 D % of stage 1 complaints responses in time	65.75	?	1	!	?	74.42	?	?	Bigger is Better		
		Corporate	Comp	laints: Housin	ng and Commu	unity Care					
	YTD Actual	YTD Target	Alert		Performance previous Qtr	Performance this Qtr	DOT	Annual target	Good performance is?		
	22.99	15.00	A	7.99	25.17	22.64	*	15.00	Smaller is Better		
⊕ HCC CustCare.04.02 D Percentage of stage 1 complaints answered in 15 working days	89.45	85.00	*	4.45	85.62	92.01	•	85.00	Bigger is Better		

Risk

Complaints – The council is working to ensure that complaint levels are kept below target to ensure a continued good record with the ombudsman and reflect value for money.

One Community continued - (General Fund)



Budget						
Business Transformation	2008/09	2009/10	2009/10	2009/10	Alert	
	Outturn	Budget	Forecast	(Under)/Over		
	£000	£000	£000	Spend £000		
Information Technology	485	822	822	0	*	
One Stop Service	5,165	5,735	5,735	0	*	
People Centre	572	13	240	227	_	
Human Resources	3,700	3,900	3,870	(30)	*	
Total	9,922	10,470	10,667	197		
		10,110	10,001	101		
Central Units	2008/09	2009/10	2009/10	2009/10	Alert	
	Outturn	Budget	Forecast	(Under)/Over		
	£000	£000	£000	Spend £000		
Chief Executive's Office	646	733	733	0	*	
Communications and	2,621	2,573	2,540	(33)	*	
Diversity	,	, , , , ,	,			
Legal and Democratic	1,763	1,631	1,445	(186)	*	
(Including RNS)		,				
Policy and Regeneration	3,347	3,189	3,189	0	*	
Other Corporate	(15)	25	25	0	*	
Total	8,362	6,997	6,778	(219)	*	
Finance & Corporate	2008/09	2009/10	2009/10	2009/10	Alert	
Resources	Outturn	Budget	Forecast	(Under)/Over		
	£000	£000	£000	Spend £000		
Financial Services	3,601	3,629	3,828	194	_	
Revenue and Benefits	4,262	4,264	4,376	112	_	
Property and Asset	(657)	(427)	(403)	24	*	
Management		, ,	, ,			
Housing Benefit Subsidy		(1,783)	(1,783)	0	*	
Facilities Management	232	128	(185)	(313)	*	
Total	7,438	5,811	5,833	22	_	
Activity						
	One Commu	ınity - Building	g our Capacity			
		,	Year to Date Target	Year to Date Ale	rt	
PFR CC1 Council tax	collection (%	net debt	83.4			
<u>collected)</u> PFR CC2 Housing ber	nefit overpaym	ent recovery	3000.0			
PFR CC3 Number of a PFR CC4 Number of			3200.0		7	
network	•		10350.0	0 10153.00	'	
PFR HCC16 Number of One Stop Shop				? 262028.00 !		
: : :- :- :	Į.	973597.00				
PFR HCC17 Number of	PFR CC12 Council tax/housing benefit caseload					
centre PFR CC12 Council ta						
centre			<u>t</u>	? 2936.00 !		
centre PFR CC12 Council ta PFR CC13 No. of nev claimants PFR CC14 No. of per	v council tax/h manent staff (l	ousing benefi	<u>t</u>	? 2936.00 !		
centre PFR CC12 Council ta PFR CC13 No. of nev claimants PFR CC14 No. of per equivalents) - Excludir PFR CC15 Cost of pe	v council tax/h manent staff (i ng schools	ousing benefi Fulltime		? ?		
centre PFR CC12 Council ta PFR CC13 No. of nev claimants PFR CC14 No. of per equivalents) - Excludir	v council tax/h manent staff () ng schools ermanent staff	ousing benefi Fulltime (Headcount)	=	? ? ?! ? 3159.00 !		
centre PFR CC12 Council ta PFR CC13 No. of nev claimants PFR CC14 No. of per equivalents) - Excludir PFR CC15 Cost of pe Excluding schools PFR CC16 Cost of pe schools(£'000)	v council tax/h manent staff (ng schools ermanent staff ermanent staff	ousing benefi Fulltime (Headcount)	94821.0	? ? ? ? 3159.00 ! 0 92988.00		
centre PFR CC12 Council ta PFR CC13 No. of nev claimants PFR CC14 No. of per equivalents) - Excludir PFR CC15 Cost of pe Excluding schools PFR CC16 Cost of pe	v council tax/h manent staff () ng schools ermanent staff ermanent staff	ousing benefi Fulltime (Headcount) - Excluding	_	? ? ?? ? 3159.00 ! 0 92988.00 © 0 1601.00 △		

One Community continued - (General Fund)



Performance

One Community: Building Our Capacity (Human Resources)										
	One Co	ommunity: Bu	ıılaıng '		y (Human Kes	ources)				
	YTD Actual	YTD Target	Alert	Distance between Actual & Target	Performance previous Qtr	Performance this Qtr	DOT	Annual target	Good performance is?	
⊕ BV012 D Average Days Lost to Sickness	?	2.00	?	?	1.12	?	?	?	Smaller is Better	
⊕ CC HR01 D % of Senior Managers BME	?	?	?!	?!	17.05	?	?	?	Bigger is Better	
⊕ CC HR03 D % of Senior Managers Women	?	?	21	?!	44.07	?	?	?	Bigger is Better	
⊕ CC HR04 D % of Workforce Agency Staff	?	?	•••	?!	17.51	?	?	?	Smaller is Better	
⊕ CC HR05 D % of Staff Disabled	?	?	7	?!	3.76	?	?	?	Bigger is Better	
⊕ CC HR07 D % of Senior Managers Disabled	?	?	?!	?!	5.22	?	?	?	Bigger is Better	
⊞ <u>CC HR06 D % Permanent Staff</u> Turnover	?	?	21	?!	?	?	?	?	Smaller is Better	
	One Comm	nunity: Buildir	ng Ou	r Capacity (C	Council Tax ar	nd Benefits)				
		YTD Target		Distance	Performance Previous Qtr	Performance		Annual Target	Good Performance Is?	
■ BV009 D Council Tax collected	83.58	83.36	*	0.22	57.80	83.58	•	95.00	Bigger is Better	
■ BV010 D NNDR collected	85.42	85.37	*	0.05	58.21	85.42	•	99.00	Bigger is Better	
NI180 The number of changes of circumstances affecting HB/CTB entitlement processed within the year	1229.95	?	!	!	?	1229.95	?	?	Bigger is Better	
NI181 Time taken to process Housing Benefit/Council Tax Benefit new claims and change events	19.17	15.00	A	4.17	21.40	19.17	٠	?	Smaller is Better	

Risk

Data for all human resources indicators was unavailable at the time of reporting.

Targets for NI 180 were unavailable at the time of reporting.

Council Tax and Housing Benefit - A service review is currently being undertaken to improve the timeliness of the claims process.

Children and Families (Capital)



Budget									
Unit	2008/09 Outturn £000	2009/10 Budget £000	2009/10 Forecast £000		2009/10 (Under)/Over Spend £000	Alert			
School Schemes	19,139	43,206	43,244		38				
Non-School Schemes	24	448	448		0	*			
Ring Fenced Grant Notifications	1,172	1,501	1,382		(119)	*			
Children's Centre Surestart Grant	2,855	3,713	2,000		(1,713)	*			
LEA Controlled Voluntary Aided Programme	0	3,530	3,530		0	*			
Devolved Formula Capital	2,519	10,858	6,335		(4,523)	*			
Additional External Grant	0	4,071	1,341		(2,730)	*			
School Loan Scheme	1,517	0	469		469	*			
Total Children and Families Capital Programme	27,226	67,327	58,749		(8,578)				

Activity						
Activity	2008/09 Actual	2009/10 Budget	2009/10 Actual YTD	2009/10 Forecast for year	Variance	Alert
Increase in number of Secondary School Places	127	77	77	77	0	*
Increase in number of Primary School Places	48	106	106	106	0	¥
Reduced total maintenance backlog - Schools	£33.2m	£27.0m	£28.0m	£27.0m	0	*

£7.00

0

£6.02

£283k

£12.2m

£259k

Reduced Priority 1

backlog – Schools Triggered S106

maintenance

Funding used

£6.02m

£128k

0

155

*

Children and Families - (Capital)



Performance						
Performance Indicator	Target	Actual Perf	Alert	Actual distance between target and perf	Perf YTD	Annual Target 2009/10
Total number of Secondary School places	14,604	14,604	*	0	14,604	14,604
Total number of Primary School places	22,826	22,826	*	0	22,826	22,826
% of school buildings accessible by people with disabilities (Non VA Schools)	87%	87%	*	0%	87%	87%
% of school buildings accessible by people with disabilities (VA Schools)	63%	63%	*	0	63%	63%
% of school buildings which have poor suitability or are not fit for purpose	19%	19%	*	0%	19%	19%
% of Surestart capital grant used	80%	n/a	*	-69%	16%	80%
% of other external capital grant used (excluding DFC)	85%	n/a	*	-84%	1%	85%
% of schools programme running on time	98%	n/a	*	6%	96%	80%
% of schools budget running to budget	90%	n/a	*	-13%	77%	90%

Risk

- 1. Expenditure on maintenance backlog does not include any Devolved Formula Capital.
- 2. SAI works Surveys have now been carried out including VA schools.
- 3. Current Suitability Data needs updating last updated in 2006.
- 4. Maintenance backlog forecast figures do not count items that could arise during the financial year.

Children and Families - (Capital)



Budget					
Unit	2008/09 Outturn £000	2009/10 Budget £000	2009/10 Forecast £000	2009/10 (Under)/Over Spend £000	Alert
TfL grant funded schemes	5,652	4,500	4,500	0	*
Estate Access Corridor	705	2,235	2,183	(52)	*
Stadium Access Corridor	527	1,707	1,178	(529)	*
The Growth Fund – Programme of Development	0	0	0	0	*
Leisure & Sports schemes	214	1,663	1,663	0	*
Environmental Initiative schemes	997	848	848	0	*
Highways schemes	3,644	4,185	4,185	0	*
Parks & Cemeteries schemes	262	614	614	0	*
Library schemes	702	2,636	2,636	0	*
S106 works	1,008	13,621	5,485	(8,136)	*
Total Environment & Culture Capital Programme	13,711	32,009	23,292	(8,717)	

Activity						
Activity	2008/09 Actual	2009/10 Budget	2009/10 Actual YTD	2009/10 Forecast for year	Variance	Alert
Kilometres of major carriage way resurfacing – principal roads (TfL funded)	1.92	1.44	0.90	1.44	0	*
Kilometres of major carriage way resurfacing – classified non- principal roads (TfL funded)	2.89	1.40	1.40	1.40	0	*
Kilometres of major carriage way resurfacing – unclassified non- principal roads (TfL funded)	13.60	13.2	10.40	13.20	0	*
Kilometres of major footway upgrade.	9.77	11.4	9.70	11.40	0	*
Number of parks with Green Flag awards	2	3	5	5	2	*
Number of access corridor land claims resolved	6	12	0	12	0	*





Performance						
Performance Indicator	Target	Actual Perf	Alert	Actual distance between target and perf	Perf YTD	Annual Target 2009/10
BV223 % of principal roads in poor overall condition	7%	8%	*	1%	8%	7%
BV224a % of non- principal classified roads in poor overall condition	6%	7%	*	1%	7%	6%
BV224b % of unclassified roads in poor overall condition	21%	23%	*	2%	23%	21%
BV187 % of surface footway in poor overall condition	18%	20%	*	2%	20%	18%
% of pedestrian crossings with disabled facilities	92%	90%	*	0%	90%	92%
Number of pavement trip insurance claims	145	157	*	12	157	157
BV99a –N147 People killed or seriously injured on Brent's roads	110	97	*	-3	97	110
BV99b – N148 children killed or seriously injured on Brent's roads	13	13	*	0	13	13
BV99c slight injuries on Brent's roads	876	688	*	-188	688	876
% of TfL grant utilised	100%	N/A	*	N/A	N/A	100%
% of projects running on time	100%	N/A	*	N/A	N/A	100%





Budget										
Unit	2008/09 Outturn £000	2009/10 Budget £000	2009/10 Forecast £000		2009/10 (Under)/Over Spend £000	Alert				
PSRSG & DFG Council	4,730	6,250	5,250		(1,000)	*				
New units	8	287	287		0	*				
Housing: Individual schemes	13,962	1,126	1,126		0	*				
S106 works	0	498	1,000		502	*				
Customer Service schemes	442	0	0		0	*				
Adults: Individual schemes	20	232	232		0	*				
Ring-fenced grant notifications for adult care	499	400	400		0	*				
Total Housing & Community Care Capital Programme	19,661	8,793	8,295		(498)					
Total Housing Revenue Account Capital Programme	16,604	28,352	28,352		0	*				

Activity	2008/09 Actual	2009/10 Budget	2009/10 Actual YTD	2009/10 Forecast for year	Variance	Alert
Number of non- HRA small works grants awarded	323	330	126	330	(39)	
Number of non decent homes (occupied by vulnerable people) made decent	283	166	93	166	10	
Nominations for homeless families			161			

Children and Families - (Capital)



Performance	Performance									
Performance Indicator	Target	Actual Perf	Alert	Actual distance between target and perf		Perf YTD	Annual Target 2009/10			
Number of disabled facilities grants completed	168						168			
Number of empty private homes brought back into use	100						100			
% of Improving Information Management Grant utilised	100%						100%			
Risk										

utilised				
Risk				

Corporate (Capital)



Budget								
Unit		2008/09 Outturn £000	2009/10 Budget £000	F	009/10 orecast 000		2009/10 (Under)/Over Spend £000	Alert
ICT schemes		2,099	336	336 336			0	*
Property schemes	Property schemes		2,985		1,924		(1,061)	*
PRU Schemes		0	5,665		5,665		0	*
Central Items		26,792	3,653		2,615		(1,038)	*
S106 works		0	486		486		0	*
Total Corporate Ca	pital							
Programme		31,088	13,125		11,026	\perp	(2,099)	
Activity								
Activity	2008/09 Actual	2009/10 Budget	2009/10 Actual YTD		2009/10 Forecast for year	Ī	Variance	Alert
Reduction in total maintenance backlog – non-schools	£10.3m	£9.0m	n	/a	£9.0m	1	£0	*
Reduction in priority 1 maintenance backlog – non-schools	£0	£0	£	20	£0)	£0	*
Increase in suitability of operational properties	7%	7%		/a	7%	Ď	0%	*
Reduction in energy consumption in operational buildings	0%	4%	2	%	4%	Ď	0%	*



Performance						
Performance Indicator	Target	Actual Perf	Alert	Actual distance between target and perf	Perf YTD	Annual Target 2009/10
% of council buildings accessible by people with disabilities	86%	84%	*	-2%	84%	86%
% of operational properties (non-schools) in poor or bad condition	4%	3%	*	-1%	3%	4%
Percentage of operational properties which have poor suitability or are not fit for purpose	4%	4%	*	0%	N/A	4%
Energy consumption kw per m2 performing as expected (against comparable buildings)	220	240	*	20	N/A	220
Level of CO2 emissions from operational buildings (kg per m2)	62	65	*	3	N/A	62
% of projects running on time	95%	95%	*	0%	N/A	95%
% of budgets running to budget	95%	95%	*	0%	N/A	95%

Risk

Please note: some indicators that have been categorised as low risk even though they are off-target this quarter. This is because the alert is given in terms of the overall forecast, in other words, they are expected to be on target by the end of the year.





Budget											
Unit	2008/09 Outturn £000	2009/10 Budget £000	2009/10 Forecast £000	2009/10 (Under)/Over Spend £000	Alert						
Customer Services Schemes	0	98	18	(80)	*						
Individual Schemes	0	6,454	4,841	(1,613)							
Total Business Transformation Capital Programme	0	6,552	4,859	(1,693)							



Budget										
HRA	2008/09 Outturn £000	2009/10 Budget £000	2009/10 Forecast £000	2009/10 (Under)/Over Spend £000	Alert					
Rent and Rates	3,519	3,174	3,486	312	A					
Capital Financing	20,689	22,513	22,850	337	A					
Depreciation (MRA)	7,216	7,556	12,956	5,400	_					
General Management	18,814	19,504	16,204	(3,300)	_					
Housing Repairs	11,092	12,900	13,213	313	*					
Provision for Bad Debts	(189)	355	200	(155)	*					
HRA Subsidy	(15,495)	(14,763)	(20,500)	(5,737)	*					
Rent Income	(46,179)	(48,159)	(45,338)	2,821	_					
Other Income	(1,520)	(833)	(607)	226	•					
Transfer to/(from) Reserves	133	0	0	0	*					
Total	(1,920)	2,247	2,464	217	*					
Balances brought forward	(2510)	(2,646)	(4,430)	(1,784)	*					
Surplus carried forward	(4,430)	(399)	(1,966)	(1,567)	*					



Performance												
A Great Place: A Safe Place												
	Actual YTD	Target YTD	Alert	Distance between Actual &Target	Performance previous period	Performance this period	DOT	Annual target	Good performance is?			
⊕ NIO15 Serious violent crime rate	1.26	0.95	Δ	0.31	0.23	0.13	•	1.91	Smaller is Better			
■ NI016 Serious acquisitive crime rate	13.42	15.19	*	-1.77	2.35	2.11	v	30.40	Smaller is Better			
xDNI024 Satisfaction with the way the police and local council dealt with ASB	82.00	84.00	•	-2.00	93.00	82.00	**	84.00	Bigger is Better			
LBB LAA 5.1 Number of accidental fires in residential properties	99.00	106.00	*	-7,00	55.00	44.00	v	210.00	Smaller is Better			
	A Great Place: A Clean and Green Place											
	Actual YTD	Target YTD	Alert	Distance between Actual &Target	Performance previous Qtr	Performance this Qtr	DOT	Annual target	Good performanci is?			
NI188 Planning to adapt to Climate Change	0.00	1.00	Δ	-1.00	0.00	0.00	→	2.00	Bigger is Better			
■ NI185 CO2 reduction from Local Authority operations	?	?	?!	?!	?	?	?	3.00	Bigger is Better			
NI192 Percentage of household waste sent for reuse, recycling and composting	32.18	30.00	*	2.18	32.73	31.60	* x	30.00	Bigger is Better			
		A Gre	eat Pl	ace: A Lively	Place							
	Actual YTD	Target YTD	Alert	Distance between Actual &Target	Performance previous Qtr	Performance this Qtr	DOT	Annual target	Good performance is?			
EC SP33 No of sports visits by young people to council-owned facilities (incl courses)	71227.00	54870.00	*	16357.00	34102.00	37125.00	٧	109740.00	Bigger is Better			

Please note: NI185 is an annual indicator and will not have data to report until March 2010.



Performance

	A Borou	gh of Opport	unity	Local Emplo	yment and Er	nterprise			
	Actual YTD	Target YTD	Alert	Distance between Actual and Target	Performance previous Qtr	Performance this Qtr	DOT	Annual target	Good performance is?
LBB LAA 13.1 Annual amount of additional benefit in payment as a result of advice & assistance	?	?	?!	71	?	?	?	1	, Bigger is Better
	А	Borough of (Oppor	tunity: Healtl	n and Wellbei	nq			
		Target YTD		Distance between Actual and Target	Performance previous Qtr	Performance	DOT	Annual target	Good performance is?
	9.16	8.00	*	1.16	7.19	9.16	V	8.00	Better
NI121 Mortality rate from all circulatory diseases at ages under 75	?	?	7!	?!	84.30	?	?	1	Smaller is Better
	?	1037.00	?	?	?	?	?		, Bigger is Better
LBB LAA 17.1 Tuberculosis treatment completion rate	87.00	85.00	*	2.00	87.00	87.00	-	1	, Bigger is Better
	A B	orough of Op	portu	ınity: Help W	hen You Need	d It.		**	70
	Actual YTD	Target YTD	Alert	Distance between Actual and Target	Performance previous Qtr	Performance this Qtr	DOT	Annual target	Good performance is?
NI130.09 Social care clients receiving Self Directed Support	12.40	11.62	•	0.78	11.20	12.40	•	15.00	Better
■ NI131 Delayed transfers of care	8.72	13.00	*	-4.28	10.38	8.72	*	13.00	Smaller is Better
■ NI135 Carers receiving needs assessment or review and a specific carer's service, or advice & inf.	6.32	12.93	Δ	-6.61	6.55	6,32	*x	24.60	Bigger is Better
■ NI141 Percentage of vulnerable people achieving independent living	?	77.00	?	?	75.58	?	?	77.00	Bigger is Better

Please note: LAA 13.1 cannot be reported until after September 2009 as the project has not yet started.

No Quarter 1 figure has been report for NI 40 (PCT). This data is normally 3 months in arrears due to different reporting deadlines between the Primary care trust and the council.



Performance												
One Community: Settled homes												
	Actual YTD	Target YTD	Alert	Distance between Actual and Target	Performance previous Qtr	Performance this Qtr	DOT	Annual target	Good performanc is?			
NI154 Net additional homes provided	?	915.00	?	?	?	?	?	915.00	Bigger is Better			
NI155 Number of affordable homes delivered (gross)	153.00	181.00	A	-28.00	29.00	124.00	V	458.00	Better			
NI156 Number of households living n Temporary Accommodation	3439.00	3615.00	•	-176.00	3549.00	3439.00	*	3485.00	Smaller is Better			
		One Co	mmur	nity: Early Ex	cellence							
	Actual YTD	Target YTD		Distance between		Performance this Qtr	DOT	Annual target	Good performanc is?			
NII111 First time entrants to the Youth Justice System aged 10 - 17	47.00	100.00	*	-53.00	63.00	47.00	¥	229.00	Smaller is Better			
CF/VS09.3 No. of families attending the 10 week MEND programme childhood obesity)	17.00	21.00	A	-4.00	23.00	11.00	*x	84.00	Bigger is Better			
B NIO51 Effectiveness of child and addedescent mental health (CAMHs) services	?	?	21	?!	56.00	?	?	?	Bigger is Better			
NI054 Services for disabled children	?	?	?!	?!	57.00	?	?	?	Bigger is Better			
NIO63 Stability of placements of poked after children: length of placement	66.60	78.00	A	-11.40	65.70	67.50	٧		Bigger is Better			
NI112 Under 18 conception rate	?	?	?!	?!	37.90	?	?	-	Bigger is Better			
3 NI108 Key Stage 4 attainment for all Black and minority ethnic groups	?	?	71	?!	?	?	?	?	Bigger is Better			
NI108(a) Key Stage 4 Attainment or BME Groups (Black Caribbean loys)	?	?	?!	?!	?	?	?		Bigger is Better			
NI108(b) Key Stage 4 Attainment for BME groups (Somali Boys)	?	?	?!	?!	?	?	?	?	Bigger is Better			
		One Comr	nunit	y: Building Ou	ır Capacity							
	Actual YTD	Target YTD	Alert	Distance between Actual and Target	Performance previous Qtr	Performance this Qtr	DOT	Annual target	Good performand is?			
NI150 Adults receiving secondary mental health services in employment	9.16	8.00	*	1.16	7.19	9.16	V	8.00	Bigger is Better			
LBB LAA 38.1 Number of new volunteering opportunities created	279.00	270.00	*	9.00	139.00	140.00	V	?	Bigger is Better			

Please note: NI 54 has no set target as this is a baseline year.

NI 154 is an annual indicator and will not have data reported against it until March 2010.

		Original Latast Full Variance						Variance
			Original Budget		Latest Budget	Full year		Variance
			Buuget		Buuget	forecast		
			£000	1	£000	£000		£000
Se	rvice Area Budgets		2000		2000	2000		2000
	Children and Families		58,990		59,261	60,211		950
	Environment and Culture		47,858		48,362	49,510		1,148
	Housing & Community Care		101,929		101,686	101,776		90
	Finance & Corporate		25,542		25,774	25,774	1	0
	Resources / Central Units\BT							
	Total Service Areas		234,319		235,083	236,339		2,188
Ce	ntral Items							
	Capital Financing		20,818		20,748	18,271		(2,477)
	Charges/Net Interest							
	Receipts/Capital Financing							
	Reserve Capitalization Adjustment		(600)		(600)	(600)	_	0
	Capitalisation Adjustment		(600) 764		(600) 764	(600) 764	_	0
	Affordable Housing PFI Other		1,427		1,419	1,419		0
	Levies		9,802		9,704	9,401	+	(303)
	Premature Retirement		5,330		5,330	5,215	+	(115)
	Compensation		3,330		3,330	3,213		(113)
	Middlesex House		489		489	489		0
	Remuneration Strategy		875		429	189		(240)
	South Kilburn Development		570		570	570		0
	Investment in IT		820		820	820		0
	Insurance Fund		1,800		1,800	1,800		0
	Civic Centre		1,668		1,668	1,230		(438)
	Neighbourhood Working		850		850	850		Ó
	Future of Wembley		350		350	350		0
	Performance Reward Grant		(2,000)		(2,000)	(1,817)		183
	Performance Reward Grant		2,000		1,600	1,437		(163)
	Programmes		_					
	Elections		0		22	22		0
	Positive Activities for Young		369		369	369		0
	People		0		0	(202)	-	(202)
	LABGI Gant		(1,267)		(747)	(383)	-	(383) 467
Tot	Other Central Items		44,065		43,585	40,116	+	(3,469)
	ea Based Grants		(16,048)		(16,310)	(16,405)	+	(95)
	ntribution to/(from) balances		(500)	+	(522)	(854)	\dashv	(1,376)
	tal Budget Requirement		261,836	-	261,836	261,836	\dashv	(1,570)
	ances B/Fwd		8,013	1	8,054	8,054	-	0
	ntribution (from)/to balances		(500)	+	(522)	854	\dashv	1,376
	tal Balances Forecast for		7,513	+	7,532	8,908	\dashv	(1,376)
	t March 2010		1,5.5		.,			(1,5.5)